

Leaders Book Club- Stolen Focus

26th June 2023

Stolen Focus

by Johann Hari

Ed Jewell, Chief Librarian reviews Stolen Focus in the lead up to the Business Book Club launch.

In an age of 24/7 connectivity, finding and maintaining focus has become a rare and precious skill. In *Stolen Focus*, author Johann Hari explores the profound impact of evolving technology and sociological trends on our attention spans and offers practical strategies for reclaiming our focus. This thought-provoking book invites readers to reflect on their relationship with technology and to retake control of their attention in order to live more fulfilling and productive lives.

Hari begins by painting a vivid picture of the attention crisis we face today. He delves into the addictive nature of smartphones, social media platforms, and other digital technologies that constantly compete for our attention. Drawing upon research and real-life anecdotes, he reveals the detrimental effects of this constant distraction on our mental well-being, relationships, and overall productivity. By examining the underlying mechanisms behind the design of these attention-grabbing technologies, Hari sheds light on the scale of the problem and emphasizes the urgent need for change.

Hari's core argument is that we have unwittingly stumbled into a "distraction matrix," a complex web of notifications, alerts and never-ending information streams that fragment our attention and prevent us from fully engaging in meaningful activities. Hari provides a comprehensive and compelling analysis

of how this matrix operates and explores the psychological and societal implications of living in a perpetually distracted world.

One immediate response we can take to this web of distraction is to acknowledge it exists. Hari is a strong advocate of mindfulness, which he describes as one antidote to the attention crisis. Mindfulness allows individuals to cultivate awareness of the present moment and make intentional choices about how to direct their attention. Hari offers practical techniques and exercises to help readers develop mindfulness skills, such as breath awareness, meditation and setting digital boundaries. By fostering mindfulness, individuals can regain a degree of control over their attention and experience a greater sense of clarity and focus.

Perhaps the most interesting section of *Stolen Focus*, though, is when Hari explores the limitations of personal action and practices such as mindfulness. Labelling this approach 'cruel optimism', Hari recognises that individual efforts alone are not enough and calls for systemic changes to create attention-friendly environments. He calls for responsible design principles that prioritise human well-being over engagement metrics. Drawing examples from various industries, Hari showcases organizations that have successfully implemented these principles, demonstrating that it is possible to strike a balance between technology and attention. By advocating for a shift in societal norms and technological practices, Hari envisions a future where technology supports, rather than hinders, our ability to focus.

"Stolen Focus" is a wake-up call for the attention-deprived digital generation. Hari offers a comprehensive understanding of the attention crisis and presents practical strategies for reclaiming our focus in a world designed to distract us. By combining the power of mindfulness, intentional digital use, and societal changes, Hari paves the way for a more balanced and fulfilling relationship with technology. This book serves as a timely reminder that our attention is a valuable resource, and that it's within our power to reclaim it and live more intentional lives in the digital age.